



Date: September 16, 2021

To: Gillian Marshall

From: Keva Miller  
Dean, School of Social Work and Criminal Justice

Re: 2021 Faculty Merit Increase

The University of Washington is proceeding with merit salary increases for fiscal year 2021-2022. Although I was not at UW Tacoma last year, in my role as Dean, I write to inform you that your cumulative record was deemed non-meritorious and you will not receive a merit salary increase.

Cc: UW Tacoma Academic Human Resources  
Jill Purdy, Executive Vice Chancellor for Academic Affairs