The Honorable Carrie Runge 1 Hearing Date: March 3, 2017 (This is a request for special setting; 2 the actual date and time will be determined by the Court) ORAL ARGUMENT REQUESTED 3 **OVER TEN MINUTES** 4 5 6 7 8 SUPERIOR COURT OF WASHINGTON FOR BENTON COUNTY 9 JULIE M. ATWOOD, 10 Case No.: 15-2-01914-4 Plaintiff, 11 **DECLARATION OF JOHN P. SHERIDAN** 12 IN SUPPORT OF PLAINTIFF'S MOTION VS. FOR CONTEMPT 13 MISSION SUPPORT ALLIANCE, LLC, STEVE YOUNG, an individual, and DAVID 14 RUSCITTO, an individual, Noted for Hearing: March 3, 2017 15 Defendants. 16 I, John P. Sheridan, make the following statement based on personal knowledge. I am 17 the attorney of record for plaintiff Julie M. Atwood. 18 1. Attached as **Exhibit 1** is a true and correct copy of Defendant's responses to 19 20 Plaintiff's Third Set of Interrogatories and Requests for Production of Documents, dated 21 August 31, 2016, in which Defendant represented that it was producing "all complaints that 22 alleged gender discrimination and/or retaliation during the time that Plaintiff was employed at 23 MSA[.]" 24 2. On January 31, 2017, after serving her with a subpoena, I spoke to Sandra 25 DECLARATION OF JOHN P. SHERIDAN IN THE SHERIDAN LAW FIRM, P.S. SUPPORT OF PLAINTIFF'S MOTION FOR Attorneys at Law CONTEMPT - 1 Hoge Building, Suite 1200 705 Second Avenue Seattle, WA 98104 Tel: 206-381-5949 Fax: 206-447-9206

Fowler, former General Counsel for MSA, who disclosed to me that she had an EEOC claim pending against MSA. The defendant had not produced this complaint or disclosed any information about it in answer to Plaintiff's interrogatories.

3. On February 1, 2017, I summarized a meet and confer, and confronted MSA counsel's with her client's failure to produce documents that I knew existed, writing in relevant part, as follows:

I also said that I was seeking any complaints [Sandra Fowler] may have filed against MSA as outlined in the subpoena. MSA has not produced any such documents. I want you to be on notice that if you are withholding such documents, and such documents are produced at her deposition pursuant to the subpoena, I will seek sanctions. Also, you have not produced any complaints by Ms. DeVere have you? The same will be true if such complaints are revealed at her deposition on Thursday.

- 4. The next day, February 2, 2017, almost two weeks after Plaintiff filed a motion to compel seeking further response to Interrogatories No. 16-17, and the related requests for production, Defendant produced an investigative report regarding Ms. DeVere's complaint. The report referenced witness statements and other underlying documentation from the investigation which were not included in the production.
- 5. Attached as <u>Exhibit 2</u> is a true and correct copy of Defendant's first supplemental responses to Plaintiff's Third Set of Interrogatories and Requests for Production of Documents, dated February 2, 2017, which Defendant served in conjunction the production of the DeVere report of investigation. Defendant's supplemental answers to Interrogatories No. 16-17, stated:

SUPPLEMENTAL ANSWER: Objection. This interrogatory is overly broad, unduly burdensome, and vague as to the term "complaint." Without waiving this objection, MSA responds it will produce documentation regarding of all complaints raised to Employee Concerns and/or the EEO Officer that alleged gender discrimination, retaliation, or misuse of MSA resources *from 2010 through the date Ms. Atwood filed*

DECLARATION OF JOHN P. SHERIDAN IN SUPPORT OF PLAINTIFF'S MOTION FOR CONTEMPT - 2

this above-captioned lawsuit, approximately two years after she was employed, including complaints raised by Ms. DeVere.

6. The February 2 supplementation did not include any documents or disclosure of information related to the gender discrimination complaint made by Sandra Fowler. It filed a motion to shorten time for hearing Defendant's motion quash the subpoena issued to Ms. Fowler on February 2, and in the underlying motion to quash, Defendant claimed:

Ms. Fowler's own claims against MSA after voluntarily leaving for another position over two years after Plaintiff's employment ended is not crucial to her case. MSA has provided (and is supplementing) complaints wholly unrelated to Plaintiff of gender discrimination, retaliation and alleged misuse of funds for a period of five years (from 2010 through August 21, 2015). Discovery is not unlimited and MSA's production is more than appropriate.

- 7. Attached as **Exhibit 3** is a true and correct copy of an order entered by The Honorable Carrie Rung, granting Plaintiff's Motion to Compel, dated February 3, 2017.
- 8. Later that day, after the Court issued its ruling, I emailed defense counsel asking MSA to "[p]lease send Fowler complaint immediately." **Exhibit 4** is a true and accurate copy of my email to Defendant's counsel, along with her response stating, "We will be moving for [re]consideration on Monday or Tuesday of the Court's ruling" and stating further that MSA "will be going to ex parte on Tuesday at 8:15 am on our motion to shorten time for a hearing before Friday on the Fowler deposition."
 - 9. Defendant did not file a motion for reconsideration on Monday or Tuesday.
- 10. On Tuesday, February 7, 2017, the parties appeared before the Honorable Bruce A. Spanner on Defendant's motion to hear Defendant's motion to quash Plaintiff's subpoena for testimony and documents from former General Counsel for MSA, Sandra Fowler, on shortened time. Judge Spanner in his chambers suggested that perhaps it would be okay for Ms.

DECLARATION OF JOHN P. SHERIDAN IN SUPPORT OF PLAINTIFF'S MOTION FOR CONTEMPT - 3

Fowler's documents to be given to MSA's counsel, in advance of Ms. Fowler's deposition, to review for attorney-client privilege, and so that MSA could provide a privilege log for any pages or portions of pages that MSA objected to Ms. Fowler producing and asked her to withhold, a process to which I agreed. Judge Spanner issued no written ruling.

- 11. The next day, February 8, 2017, Defendant produced 16 pages of records relating to complaints of gender discrimination and retaliation made by Sandra Fowler. That production included a gender-based discrimination complaint stamped-received by "Employee Concern" August 17, 2015 (MSA-ATWOOD007222) and related documents, which fell plainly within the time frame for records Defendant claimed in its February 2, 2017 supplemental discovery answer that it agreed to produce, yet did not produce and in fact objected to producing through the motion to quash. The Fowler records produced on February 8th also showed that Ms. Fowler signed an EEOC Charge in April 2016, claiming that she was subject to not only gender discrimination, but also retaliation, as early as August 2013, when Ms. Atwood was still employed at MSA.
- 12. Ms. Fowler's deposition occurred on Friday, February 10, 2017. When the deposition began, I had received copies of none of the documents that Ms. Fowler gave to MSA's counsel in advance of the deposition to review for attorney-client privilege. At some point later in the morning, MSA's counsel gave me the first half of the documents, and near 12:00 p.m. was I given the second half of Ms. Fowler's documents. There were 293 pages of documents in total that were produced. MSA provided me only one copy of the documents, which it had Bates-stamped. As I had not looked at the documents before, I stated for the record:

DECLARATION OF JOHN P. SHERIDAN IN SUPPORT OF PLAINTIFF'S MOTION FOR CONTEMPT - 4

Because we have 200 documents to review, we need to do something about that anyway. So we now have some 200 documents to review, which I don't want to have to race through. So, given the fact that we now have a privilege issue that has to be resolved by the court, and will be resolved by the court, and the fact that we also have an issue of reviewing the documents, we're going to postpone your deposition and finish it at another time.

- 13. MSA's counsel objected to any continuance of Ms. Fowler's deposition on the production of documents basis.
- 14. Later that day, February 10, Ms. Fowler emailed Defendant's counsel a copy of a "document [she] was using this morning to recall information," in which Ms. Fowler wrote to MSA's counsel that she had failed to "email this to you previously," but noted that the record "would be responsive to the SDT" [subpoena duces tecum]. Attached as **Exhibit 5** is a true and accurate copy of the email Ms. Fowler sent to Defendant's counsel on February 10.
- 15. After receiving Ms. Fowler's February 10th email, MSA's counsel did notify me that MSA had received additional records responsive to the SDT, which was also responsive to Plaintiff's Interrogatory No. 16 and to Judge Runge's discovery order. As a result, Plaintiff was unaware that additional responsive records existed.
- 16. On Wednesday, February 15, 2017, I sent Ms. Fowler a copy of the records that MSA bates-stamped and produced on her behalf in response to the subpoena, and asked her to check if any documents were missing. She confirmed that her 11-page response to MSA's position statement on her EEOC complaint, which she had emailed to MSA's counsel, was not included in the records MSA produced, although she had expected MSA to provide it to me.
- 17. Attached as **Exhibit 6** is a true and accurate copy of the 11-page document that MSA apparently received from Ms. Fowler but failed to produce to Plaintiff. The document, which I received directly from Ms. Fowler on February 16, 2017, was not referenced on MSA's

DECLARATION OF JOHN P. SHERIDAN IN SUPPORT OF PLAINTIFF'S MOTION FOR CONTEMPT - 5

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privilege log as having been withheld.

- 18. On February 8, 2017, Defendant supplemented its prior production by providing records specific to a gender discrimination complaint filed by Sandra Fowler; a total of 16 pages of additional documents. Attached as **Exhibit 2** is a true and correct copy of an email transmitting these documents, Bates-stamped MSA_ATWOOD007209-7224.
- 19. Defendant has not provided any amended or supplemental answers to Interrogatory Nos. 16-17, after receiving the Court's order.
- 20. Notwithstanding Judge Runge's discovery order, documents responsive to Interrogatory No. 16, which were addressed at length in Plaintiff's motion to compel, were not produced prior to the February 9th deposition of Todd Beyers, including:
 - > Records related to the Todd Beyers' complaint and investigation of alleged time fraud by Christine DeVere;
 - > Witness statements and other underlying documentation from the investigation into Ms. DeVere's retaliation complaint against Mr. Beyers.
- 21. Defendant's failure to provide the records it was ordered to produce is inhibiting Plaintiff's ability to complete depositions in this matter. During the deposition of Todd Beyers, taken on February 9, 2017, I reiterated to Defendant's counsel that there are "a bunch of attachments" (*e.g.*, witness statements) referenced in the report of investigation of Ms.

 DeVere's retaliation complaint that Defendant produced last week, which still have not been produced and which Plaintiff is requesting. In response, Defendant's counsel said simply, "[We'll] Take it under advisement[.]" I then replied, "And also, there's a second investigative report regarding this witness that also has been ordered by the Court produced and has not been produced. So we'd like -- it's actually impeding my ability to examine this witness."

SUPPORT OF PLAINTIFF'S MOTION FOR CONTEMPT - 7

Attorneys at Law Hoge Building, Suite 1200 705 Second Avenue Seattle, WA 98104 Tel: 206-381-5949 Fax: 206-447-9206

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2	<u>CERTIFICATE OF SERVICE</u>	
3	I, Melanie Kent, certify under penalty of perjury under the laws of the Sta	te o
4	Washington that on February <u>17</u> , 2017, I served the document to which this Certification	ate is
5	attached to the party listed below in the manner shown.	
6		
7	Denise L. Ashbaugh	
8	YARMUTH WILSDON PLLC By Facsimile 1420 Fifth Avenue, Suite 1400 By Overnight Fed Ex Delivery	
9	Seattle WA 98101	
10	caragon@yarmuth.com	
11	Stanley J. Bensussen By United States Mail	
12	Mission Support Alliance, LLC By Legal Messenger 22490 Garlick Boulevard By Facsimile	
13	Richland, WA 99352 By Overnight Fed Ex Delivery	
13	Stanley_J_Bensussen@rl.gov	÷
15	Attorneys for Defendants	
16		
17	Mai 12rt	
8	Melanie Kent	
9	Legal Assistant	
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	DECLARATION OF JOHN P. SHERIDAN IN SUPPORT OF PLAINTIFF'S MOTION FOR CONTEMPT - 8 THE SHERIDAN LAW FIRM, P.S. Attorneys at Law Hoge Building, Suite 1200 705 Second Avenue Seattle, WA 98104 Tel: 206-381-5949 Fax: 206-447-9206	_

1		The Honorable Alexander C. Ekstrom	
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7	DI THE GUDEDIOD COURT OF		
8	IN THE SUPERIOR COURT OF IN AND FOR THE CO		
9	JULIE M. ATWOOD,		
10	Plaintiff,	No. 15-2-01914-4	
11	V.	DEFENDANT MISSION SUPPORT ALLIANCE, LLC'S OBJECTIONS	
12	MISSION SUPPORT ALLIANCE, LLC,	AND RESPONSES TO THIRDSET OF INTERROGATORIES AND	
13	STEVE YOUNG, an individual, and DAVID RUSCITTO, an individual,	REQUESTS FOR PRODUCTION	
14	Defendants.		
15			
16	INTERRO	<u>GATORIES</u>	
17	INTERROGATORY NO. 15:	lease identify every complaint made against	
18	Steve Young, for any reason, by any individua	l, employee, or former employee of the	
19	Department of Energy, during the relevant tim	e period herein. Please include in your	
20	answer the following:		
21	(a) The identity of each individual	who made the complaint;	
22 23	(b) The nature of the nature and su	bstance of the complaint,	
23 24	(c) Whether the complaint was wri	tten, oral, electronic, or otherwise;	
25	-	onducted and, if so, was the allegation	
26		onacioa ana, n so, was me aneganon	
_	substantiated?		

The identity of each individual who investigated the complaint;

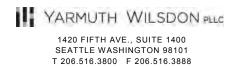
- The outcome of the complaint;
- The discipline imposed on Steve Young, if any; and
- The identity of all documents regarding or pertaining to the decision.

ANSWER: Objection. This interrogatory is overly broad, unduly burdensome and vague as to the term "complaint. Without waiving this objection, MSA responds that it has provided documentation of all complaints that were investigated as the result of complaints made against Steve Young. These documents may be found at MSA ATWOOD000471-

Please identify all outside investigators and/or EEO investigators who have investigated and/or examined any complaints filed against MSA during the relevant time period herein. In your answer, please also state:

- (a) The identity of each individual who has investigated and/or examined any investigation made against MSA;
- (b) The nature of the nature and substance of the complaint,
- (c) Whether the complaint was written, oral, electronic, or otherwise;
- (d) The investigator's findings or conclusions, if any;
- (e) The investigator's final recommendation, if any; and
- (f) The identity of all documents regarding or pertaining to the decision.

Objection. This interrogatory is overly broad, unduly burdensome and vague as to the term "complaint." Without waiving this objection, MSA responds it has provided documentations regarding of all complaints that alleged gender discrimination



and/or retaliation during the time that Plaintiff was employed at MSA, and including complaints raised by Ms. DeVere – even though those occurred after Plaintiff left MSA. These documents may be found at MSA_ATWOOD004276-4283.

INTERROGATORY NO. 17: Please identify every complaint made against MSA, for any reason, by any individual, employee, or former employee of the Department of Energy, during the relevant time period herein.

- (a) The identity of each individual who made the complaint;
- (b) The nature of the nature and substance of the complaint,
- (c) Whether the complaint was written, oral, electronic, or otherwise;
- (d) Whether an investigation was conducted and, if so, was the allegation substantiated?
- (e) The identity of each individual who investigated the complaint;
- (f) The outcome of the complaint;
- (g) The discipline imposed on Steve Young, if any; and
- (h) The identity of all documents regarding or pertaining to the decision.

ANSWER: Objection. This interrogatory is overly broad, unduly burdensome and vague as to the term "complaint." Without waiving this objection, MSA responds it has provided documentations regarding of all complaints that alleged gender discrimination and/or retaliation during the time that Plaintiff was employed at MSA, and including complaints raised by Ms. DeVere – even though those occurred after Plaintiff left MSA. These documents may be found at MSA_ATWOOD004276-4284.

1	objections, MSA answer that it has provide	led non-privileged documents related to this
2	lawsuit and/or topics related to this lawsu:	it from key custodians. See the forthcoming index
3	of documents submitted by MSA.	
4		
5	REQUEST FOR PRODUCTION	N NO. 118: Please produce all charts,
6	diagrams or other documents showing the	current organizational structure of Defendant's
7	operations.	
8	RESPONSE : See document, MS.	A_ATWOOD005097.
9		
10	DATED this 31 st day of August, 2016.	YARMUTH WILSDON PLLC
11		By: s/Denise Ashbaugh
12		Denise Ashbaugh, WSBA No. 28512 Cristin Kent Aragon, WSBA No. 39224
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1	CERTIFICATE OF SERVICE	
2	I hereby certify that on this date I served true and correct copies of the foregoing	
3	document upon the following, at the addresses stated below, via the method of service	
4	indicated:	
5		
6	John P. "Jack" Sheridan✓Via EmailThe Sheridan Law Firm, P.S.□ Via Federal Express	
7	Hoge Building, Suite 1200 705 Second Avenue □ Via Hand Delivery □ Via U.S. Mail	
8	Seattle, WA 98104	
9	Email: jack@sheridanlawfirm.com	
10	Attorney for Plaintiff Julie Atwood	
11	I declare under penalty of perjury under the laws of the State of Washington that the	
12	foregoing is true and correct.	
13	DATED this 31 st day of August, 2016 at Seattle, Washington.	
14		
15	S/ Charles Prutting Charles Prutting Paralagel	
16	Charles Prutting, Paralegal	
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7		THE STATE OF WASHINGTON
8	IN AND FOR THE CO	OUNTY OF BENTON
9	JULIE M. ATWOOD,	
10	Plaintiff,	No. 15-2-01914-4
11	V.	DEFENDANT MISSION SUPPORT ALLIANCE, LLC'S FIRST
12	MISSION SUPPORT ALLIANCE, LLC,	SUPPLEMENTAL OBJECTIONS AND RESPONSES TO THIRD SET
13	STEVE YOUNG, an individual, and DAVID RUSCITTO, an individual,	OF INTERROGATORIES AND REQUESTS FOR PRODUCTION
14	Defendants.	
15		
16	INTERROGATORY NO. 16:	lease identify all outside investigators and/or
17	EEO investigators who have investigated and	
18	MSA during the relevant time period herein. I	_
19		o has investigated and/or examined any
20		o has investigated and/or examined any
21	investigation made against MSA;	
22	(b) The nature of the nature and substa	ance of the complaint,
23	(c) Whether the complaint was written	, oral, electronic, or otherwise;
24	(d) The investigator's findings or conc	lusions, if any;
25	(e) The investigator's final recommend	dation, if any; and
26	(f) The identity of all documents regar	ding or pertaining to the decision.

The identity of each individual who investigated the complaint;

(e)

1	DECLIFICE FOR BRODY CETON NO. 110
2	REQUEST FOR PRODUCTION NO. 118: Please produce all charts, diagrams or
3	other documents showing the current organizational structure of Defendant's operations.
4	RESPONSE: See document, MSA_ATWOOD005097.
5	SUPPLEMENTAL RESPONSE: See MSA_ATWOOD005097 and
6	MSA_ATWOOD007151-7207.
7	
8	DATED this 2nd day of February, 2017. YARMUTH WILSDON PLLC
9	By: <u>s/Denise Ashbaugh</u> Denise Ashbaugh, WSBA No. 28512
10	Denise Ashbaugh, WSBA No. 28512 Cristin Kent Aragon, WSBA No. 39224
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1	CERTIFICATE OF SERVICE	
2	I hereby certify that on this date I served true and correct copies of the foregoing	
3	document upon the following, at the addresses stated below, via the method of service	
4	indicated:	
5		
6	John P. "Jack" Sheridan ✓ Via Email The Sheridan Law Firm, P.S. ✓ Via Federal Express	
7	Hoge Building, Suite 1200 ☐ Via Hand Delivery 705 Second Avenue ☐ Via U.S. Mail	
8	Seattle, WA 98104	
9	Email: jack@sheridanlawfirm.com	
10	Attorney for Plaintiff Julie Atwood	
11	I declare under penalty of perjury under the laws of the State of Washington that the	
12	foregoing is true and correct.	
13	DATED this 2 nd day of February, 2017 at Seattle, Washington.	
14		
15	s/ Suzette Barber	
16	Suzette Barber	
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SUPERIOR COURT OF WASHINGTON FOR BENTON COUNTY

JULIE M. ATWOOD,

Plaintiff,

VS.

MISSION SUPPORT ALLIANCE, LLC, STEVE YOUNG, an individual, and DAVID RUSCITTO, an individual,

Defendants.

Case No.: 15-2-01914-4

PROPOSEDLORDER GRANTING
PLAINTIFF'S MOTION TO COMPEL
DEFENDANT MISSION SUPPORT
ALLIANCE TO RESPOND TO
PLAINTIFF'S WRITTEN DISCOVERY
REQUESTS

Noted for Hearing: January 27, 2017

THIS MATTER came before the Court on Plaintiff's Motion to Compel Defendant Mission Support Alliance to Respond to Plaintiff's Written Discovery Requests and the Court

having considered the following:

- 1. Plaintiff's Motion to Compel Defendant Mission Support Alliance to Respond to Plaintiff's Written Discovery Requests;
- 2. The Declaration of John P. Sheridan In Support of Plaintiff's Motion to Compel Defendant Mission Support Alliance to Respond to Plaintiff's Written Discovery Requests; and
- 3. The pleadings and records herein.

[PROPOSED] ORDER GRANTING PLAINTIFF'S MOTION TO COMPEL - 1

THE SHERIDAN LAW FIRM, P.S. Attorneys at Law Hoge Building, Suite 1200 705 Second Avenue Seattle, WA 98104

Tel: 206-381-5949 Fax: 206-447-9206

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[PROPOSED] ORDER GRANTING PLAINTIFF'S MOTION TO COMPEL - 2

THE SHERIDAN LAW FIRM, P.S. Attorneys at Law Hoge Building, Suite 1200 705 Second Avenue Seattle, WA 98104

Tel: 206-381-5949 Fax: 206-447-9206

From: Denise L. Ashbaugh dashbaugh@yarmuth.com

Subject: Re: Atwood

Date: February 3, 2017 at 4:51 PM

To: Jack Sheridan jack@sheridanlawfirm.com

Cc: Cristin Kent Aragon caragon@yarmuth.com, Mark Rose mark@sheridanlawfirm.com, Stanley J Bensussen Stanley_J_Bensussen@rl.gov, Charles Prutting@yarmuth.com, Suzette Barber sbarber@yarmuth.com

We will be moving for consideration on Monday or Tuesday of the Court's ruling.

This is again notice that I will be going to exparte on Tuesday at 8:15 am on our motion to shorten time for a hearing before Friday on the Fowler deposition or to stay that deposition until our motion can be heard. I would go on Monday at 1:00 pm but understand you would object because you have a 1:30 start time for your deposition of Steve Cherry. This gives you over 100 hours of notice for our motion to shorten time.

If you would like to discuss scheduling issues, I am around and can talk.

Separately you did not meet and confer on the motion to quash you filed today and we will move to strike on that ground. That motion at earliest will need to be renoted after any meet and confer next week on February 17, 2017.

Thanks-Denise

On Feb 3, 2017, at 4:30 PM, Jack Sheridan < jack@sheridanlawfirm.com > wrote:

Please send Fowler complaint immediately.

Jack Sheridan

Sheridan Law Firm, P.S. 705 2nd Ave., Suite 1200 Seattle, WA 98104

Tel: 206-381-5949 Cell: 206-931-7430 DA



Begin forwarded message:

From: Sandra Fowler <<u>sandrafowler63@gmail.com</u>>
Date: February 16, 2017 at 1:50:12 PM PST
To: Jack Sheridan <<u>jack@sheridanlawfirm.com</u>>

Subject: Fwd: EEOC Claim - 551-2016-00486 SB Fowler v. MSA

This was the email I sent her; I am not forwarding the attachment.

Sandra

Sent from my iPhone

Begin forwarded message:

From: Sandra Fowler <<u>sandrafowler63@gmail.com</u>> **Date:** February 10, 2017 at 4:48:14 PM PST

To: "Denise L. Ashbaugh" dashbaugh@yarmuth.com
Cc: Sandra Fowler sandrafowler63@gmail.com

Subject: Fwd: EEOC Claim - 551-2016-00486 SB Fowler v. MSA

Denise

This is the document I was using this morning to recall information. However, I did not email this to you previously. This EEOC response to MSA's position paper would be responsive to the SDT.

My apologies but gmail account is somewhat challenging to find electronic records stored.

It is also what I read this AM, then emailed you pointing out that it had sensitive information.

SANDRA

Sent from my iPad

Begin forwarded message:

From: Sandra Fowler <sandrafowler63@gmail.com>
Date: February 10, 2017 at 4:38:02 PM PST
To: Sandra Fowler <sandrafowler63@gmail.com>

Subject: Fwd: EEOC Claim - 551-2016-00486 SB Fowler v. MSA

Sent from my iPad

Begin forwarded message:

From: Sandra Fowler < sandrafowler63@gmail.com >

Date: July 25, 2016 at 7:03:36 AM PDT **To:** Brandie.Marshall@eeoc.gov

Cc: GUSTAVO IRIZARRY < gustavo.irizarry@eeoc.gov >, Sandra Fowler < sandrafowler63@gmail.com >

Subject: RE: EEOC Claim - 551-2016-00486 SB Fowler v. MSA

Dear Ms. Marshall:

Please see the attached letter which in response to MSA's position paper regarding my EEOC claim referenced above. At my request you gave me a ten day extension to July 23, 2016, and today, July 25th is the first business day after the 23rd.

A hard copy is being mailed to you with the exhibits.

Thank you for your time and consideration on this matter. If you need any clarification, do not hesitant to call.



July 25, 2016

Ms. Brandie Marshall
U.S. Equal Employment Opportunity Commission
909 First Avenue, Suite 400
Seattle, Washington 98104
brandie.marshall@eeoc.gov

RE: EEOC Charge No. 551-2016-00486

Dear Ms. Marshall:

Please allow this letter and its enclosures to serve as Sandra Fowler's response to the position statement submitted by Mission Support Alliance ("MSA") in response to Ms. Fowler's charge. Thank you for permitting a brief extension of the due date to July 23, 2016 (extending to July 25, 2016 business day). I did not receive copies of the Exhibits (policies etc.) MSA provided, so am unable to respond fully. I respectfully request that the exhibits submitted by MSA be provided and that I be allowed a reasonable time to supplement this response.

While MSA attempts to deny Ms. Fowler's charge, a brief review of their submission reveals that their allegations are mere pre-text. As described in greater detail below, MSA's post claim allegations that Ms. Fowler engaged in substandard performance are undermined by their own pre-claim conclusion that Ms. Fowler had no performance issues that would negatively affect Ms. Fowler's pay. (cite to record) Their allegation that performance affects pay is further eroded by the fact that male Senior Executive Beyers' organization caused a \$2.7655 million dollar loss to the company, yet he received full pay, full bonus – there was absolutely no negative financial consequences which followed; another male senior executive had sex with a subordinate in violation of MSA policies, was "demoted" in title and responsibility, but suffered no loss of pay.

MSA attempts to cite "a factor other than sex" to explain the disparate pay that Ms. Fowler received. The employer's explanation should account for the entire compensation disparity. Thus, even if the employer's explanation appears to justify some compensation disparity, if the disparity is much greater than accounted for by the explanation, as is present in this case, a cause finding is appropriate.

Ms. Fowler submits that a finding of cause is warranted in this case as MSA paid Ms. Fowler disparately to her male counterparts and retaliated against her for raising pay and other issues, and finally, constructively discharged her by refusing to remedy their discriminatory pay and employment practices.

STATEMENT OF FACTS

A. Overview of Mission Support Alliance.

The Hanford Site support Mission Services Contract was awarded by Department of Energy-Richland Office (RL) in April 2009 a \$3,000,000,000.00 (\$3BB) a ten year contract to Mission Support Alliance, LLC (a Lockheed Martin, Jacobs Engineering & Centerra joint venture), and includes a five-year base period with subsequent three- and two-year options (until 2019). MSA

scope of work provides support services across the former plutonium production facility in Washington state, including portfolio management, information technology, security, fire protection, public works-power, water, road maintenance, and management of the HAMMER training center. It employs approximately 1500 Union employees from HAMTC and Hanford Guards Union (HGU), and 600 exempt employees. The Board of Directors for MSA is comprised of the following: Lockheed Martin has the position of the chair and three directors, Jacobs has two directors and Centerra has one.

MSA received an 89 percent of fee earned for fiscal year 2015, slightly better than for fiscal 2014, when it earned 87 percent of the possible incentive pay. Mission Support Alliance received an "excellent" rating in objective scoring, which covers meeting DOE targets for completed work. It earned 94 percent of the pay available in that category, or nearly \$13.9 million. For the subjective portion of the scoring, it was rated as "very good." The company qualified for 78 percent of the award available, or \$4.9 million. Over all MSA qualified for \$18.8 million in fee award for 2015 fiscal year.

B. MSA Policies and Procedures

To the extent that MSA's response argues that it cannot/did not discriminate because it has antidiscrimination policies and procedures, this is a red herring, a misstatement of applicable legal standards and it should be rejected. While it is true that MSA is required to have all of the federal and state DOL EEOC type anti-discrimination policies and procedures in place; those policies and procedures did not deter MSA executive management actions from discriminating against Ms. Fowler (and other of its female senior executive employees). MSA's Total Compensation Policy is not consistently applied for either actual performance and/or years of work experience as discussed below. As MSA's own compensation data reveals senior executive women were paid less than their male peers performing substantially equal work.

It is of grave concern that MSA's response to Ms. Fowler's EEOC complaint makes substantial allegations of 'substandard performance'. Not only were these alleged performance issues not sufficient to trigger company practices to address subpar performance prior to Ms. Fowler's departure from MSA, MSA concluded in about spring of 2014 that Ms. Fowler had no performance issues which would affect her pay!. These allegations smack of additional retaliation against Ms. Fowler for having filed this charge.

C. MSA's Legal Department

By way of clarification, MSA's reference to the job description which required 30 years of experience is referring to the position occupied by Mr. Steve Cherry, not the General Counsel position description. Ms. Fowler set the experience requirement at 30 years at the direction of Mr. Armijo as a strategy to ensure that Mr. Cherry would be hired and to avoid the possibility

¹ This was in an email MSA HR provided to Ms. Fowler and can be obtained from MSA. Ms. Fowler will also try and locate a copy of the email if it was not already provided and supplement the record. This email that was generated during the course of the 2014 pay evaluation MSA conducted of Ms. Fowler's position and which also refers to the increase eliminating the historical disparate pay practice of her direct report (Mr. Cherry) being paid more than Ms. Fowler.

that a former employee, Charlie McCloud would qualify. The 30 years of experience requirement was certainly not vital to the success of the position.

D. Ms. Fowler's alleged Poor Performance and Judgment

MSA evaluated Ms. Fowler's pay in 2014. During the course of that evaluation, MSA concluded that Ms. Fowler had no performance issues which would impact compensation. Now, in response to her EEOC (OFCCP) charge, MSA conjures multiple allegations of poor performance in an effort to provide a non-discriminatory reason for unequal pay. These post-claim allegations should be rejected on this basis alone. However, a critical evaluation of the allegations levied in response to Ms. Fowler's claim show that, even without their 2014 conclusion of Ms. Fowler's adequate performance, their allegations of poor performance are not worthy of belief.

MSA's makes a vague reference to "concerns regarding Ms. Fowler's legal experience, performance, and judgment." These vague and conclusory allegations should be rejected by the EEOC.

MSA alleges that use of outside counsel is evidence of Ms. Fowler's inexperience, however, in reality, MSA eliminated in-house positions and strategically elected to "pay by the drink". Ms. Fowler kept legal expenditures within budget. In 2012 Ms. Fowler responded to President Armijo's desire to increase in-house counsel. While there is an expressed desire to reduce costs of outside counsel, use of outside counsel is not a basis for a poor performance appraisal, nor is it used to justify a compensation decision. (Exhibit A) Cost control is an expectation of all senior level executives in MSA. This issue was present in 2012 and it did not impact Ms. Fowler's bonus compensation at that time, there is no reason to believe that it is a legitimate business reason for disparate pay. In fact, Ms. Fowler received a 50% increase in her bonus in 2012 over 2011.

MSA alleges that it needed to hire other internal lawyers to offset Ms. Fowler's lack of experience. This allegation should be rejected as the size and scope of MSA's legal department has not changed since her departure in August 2015.

MSA took over a DOE contract previously held by Fluor. Fluor's legal department consisted of up to five attorneys. The concept that use of outside counsel or hiring additional in-house attorneys is driven by Ms. Fowler's inexperience is ludicrous. In reality, the size and scope of legal services performed by contract or in-house counsel is driven by the scope and size of the work performed by MSA as described above.

The facts here also do not support the MSA allegation that Ms. Fowler's performance was "substandard". Per MSA's HR procedures an employee who was not performing satisfactorily was to be placed on a Performance Improvement Plan (PIP). MSA never raised, communicated or documented Ms. Fowler's performance as not acceptable during her tenure.

In fact, Ms. Fowler's good performance is documented throughout her tenure at MSA.

Francisco (Frank) Figueroa, President and General Manager of MSA wrote in September, 2010 "We hired Sandra as our General Counsel because of her many exceptional attributes and she rewarded us with exceptional performance." Mr. Figueroa went on to report, "Her work as the single point interface to the MSA Board of Directors was exceptional and drew many compliments from our Board members, all of whom are high level executives of Lockheed Martin, Jacobs, and Wackenhut Services Inc." (Exhibit B)

In 2015 her good performance is noted by Mr. James Nagle (an attorney who has provided a number of years of legal services to MSA). Mr. Nagle notes that he worked with Ms. Fowler on "government contract matters,... commercial contracts, labor, employment, environmental safety and health." He reports that he found Ms. Fowler to be competent, professional, knowledgeable, and organized. Mr. Nagle complimented Ms. Fowler's ability to "productively interact in a collaborative, teamwork-oriented professional environment." (Exhibit C)

Additionally, MSA provides annual bonuses which are granted, at least in part, based on the prior year's performance and contributions toward organizational objectives. Ms. Fowler's annual bonuses, though meager compared to the MSA male executive staffs, increased \$2,500 repeatedly for the first three years she was given a bonus. Ms. Fowler received her first bonus in 2011, \$5,000; 2012, \$7,500; 2013, \$10,000; 2014, \$11,000, and finally in 2015, \$11,000.

During the Fall Board in October 2014, Chairman, Tom Grumbly, specifically called out that the meeting minutes should reflect how Ms. Fowler had well served MSA and the Board.

Ms. Fowler received performance evaluations over the course of her years of service at MSA. An employee is rated on a scale from 1-5, with 1 being Unsatisfactory and 5 being Exceptional. In FY 2010, Ms. Fowler received an overall rating of 4. In FY 2011, Ms. Fowler was rated at 4.2 In FY 2012, Ms. Fowler was rated as 4.75. (Exhibit A) Ms. Fowler did not receive formal performance evaluations in 2013 or 2014. However, she did receive annual bonuses in both years of \$11,000.00 as noted above. Again, in 2014 while conducting the salary review, MSA concluded there were no performance issues which would affect compensation.

It is unbelievable that Armijo or Johnson had any concerns about continued poor performance and or judgment throughout 2010-2014, and 2015, respectively, they did not vote with their bonus awards, or document any "substandard" performance issues or discuss them with Ms. Fowler and place her on a PIP.

An example of bias can be found, however in the performance review from Armijo and Ruscitto dated February 2013 (evaluating 2012 performance). Ms. Fowler was chided for taking 9 months to obtain 81% (\$2.155MM) settlement with two insurance companies, even though the Board indicated weeks earlier they were extremely pleased with her performance in a teleconference Board meeting February 2013. MSA had incurred a \$2.755 million dollar loss due to an omission by the VP HR, Todd Beyers organization which created multi-million dollar payment of funds from the MSA parent organizations (Lockheed Martin, Jacobs Engineering and Centerra) – his organization failed to withhold appropriate amounts from employee paychecks for payment of certain insurance coverage. Ms. Fowler successfully negotiated with two insurance companies and was able to recover 81% (\$2.155 million dollars). As discussed below, despite this significant performance issue, VP HR Beyers did not suffer a diminishment in his compensation.

Ms. Fowler was criticized for using outside counsel (namely Susan Breckbill and Beth Kennar), even though in March 2011 after Armijo pressured Ms. Fowler to lay off two in house attorneys

for budget cuts, he openly stated he-MSA was better off "to pay by the drink instead of having more permanent legal counsels". Susan Breckbill covered HR issues, and Beth Kennar covered Union grievances.

Ms. Fowler was also erroneously accused with not clearly explaining a legal issue (the HEWT insurance negotiations) to a Board Member, Tom Grumbly, who had video teleconferenced (VTC) into a Board meeting. However, Stephanie Hill who was also VTC attempted to clear up this wrongful accusation during the meeting telling Tom he had not heard Ms. Fowler correctly. In essence what was a technology glitch is now being used as a pre-textual excuse for unequal pay.

Certainly no organization expects any of its employees to be without opportunity for growth – no organization expects its employees to be perfect. Like most organizations in the United States, MSA has mechanisms in place to handle substandard performance – in this case MSA had performance evaluations, performance improvement plans and annual bonuses to document substandard performance. None of these well established performance measuring strategies reveal that Ms. Fowler engaged in performance which would warrant the disparity in pay she received compared to her male counterparts. A cause finding is warranted.

Even if MSA's post charge revision of the importance of already identified and addressed "performance" issues is accepted, their allegation that Ms. Fowler's unequal pay is motivated by a legitimate business reason (performance) should be rejected as there are examples of male senior executives who had much more substantial performance issues and they did not suffer decreases in compensation. This disparity in treatment as compared to MSA male senior executives' performance is discussed more fully below.

1. "Unwilling to be mentored"

MSA provided no examples how Ms. Fowler was unwilling to be mentored. In fact, this statement is patently false. Quite the contrary, Ms. Fowler asked repeatedly for the mentoring promised to her by Armijo June 3, 2014. Bensussen refused to communicate with Ms. Fowler except for degrading her with comments like, "you should kiss the ground they (Frank Armijo and Dave Ruscitto) walk on that you still have a job"/"you are a man hater"/ Bensussen communicated with Mark Beller, Sr. Paralegal, he would give Mark the task of communicating assignments to Sherry Thielen and Ms. Fowler. Ms. Fowler had to have teleconferences with Paul Donahue, Rogers Starr and Stephanie Hill (MSA Board Members) in the Spring 2015 reminding them of the promises Armijo made before (Bill Johnson) provided her a mentor which they finally initiated in July 2015.

2. "Negatively impacted the workplace"

Again MSA can provide no specific examples. It is of note that there are no allegations that Ms. Fowler's performance caused MSA any money, subjected MSA to potential claims, litigation, investigations, reduced fee or other tangible negative consequences. The only potentially perceived "negative" impacts Ms. Fowler created to the Company MSA executive management (Armijo, Ruscitto, Beyers, Johnson, Bensussen) was when Ms. Fowler reminded the them on a

frequent basis how MSA demonstrated gender bias (for all intents and purposes only male VPs has an office on the Third Floor, only male VPS were asked to play golf at charity events, and of course disparity in pay).

"Embellished resume"

This is patently a false allegation. Ms. Fowler accurately reported her dual employment roles. Ms. Fowler accurately reported that she worked for CH2M Hill on a *temporary* basis as an Associate Counsel approximately during 2004/05, when she worked directly for <u>Stan Bensussen</u> performing management self-assessments, emerging issues, including, technology licensing agreements with subcontractors, intellectual property assessments, health and safety (chemical vapor exposures), time card fraud, legal research and reviewed compliance to Sarbanes-Oxley Act.

4. "Demonstrate poor performance/poor judgement"

The Feb. 2, 2015 – email welcoming Johnson did mention an actual occurrence of a gun discharge in a class room day five of the MSA contract operations August 28, 2009. It is unfortunate Mr. Johnson did not share the fast-pace humor of the Company that Ms. Fowler's email intended to relate. The BBQ text was shared as Ms. Fowler provided a sincere comment on what is known as an epidemic both in the USA and Richland, WA. While Mr. Johnson may not have appreciated Ms. Fowler's personality or humor, this is hardly a performance issue or an example of poor judgment.

E. Hiring of, Steve Cherry and use of outside counsel

In 2013 Steve Cherry, while working for Fluor in Ohio, approached Ms. Fowler for a job at MSA as he no longer wanted to travel to Ohio for his job. Due to the rising Union grievances, and environmental work, Frank Armijo approved this requisition for a senior counsel. MSA HR draft the requisition tailored expressly for Cherry as Armijo did not want their previously laid-off attorney to become eligible for the position. HR offered Cherry a salary slightly higher than his general counsel salary with Fluor. The job requisition for senior counsel had no bearing on the current General Counsel (Ms. Fowler's) position requirements.

By early 2014 Steve Cherry was already talking with WRPS for a job, presumably for a higher titled position and salary. He left MSA in May 2014.

In the Fall 2013 Stan Bensussen newly retired from CH2M Hill (it is believed that the evidence would establish that Mr. Bensussen was forced to retire after CH2M Hill entered into a settlement of \$19MM with the DOJ) approached Ms. Fowler to do contracting work for her legal department. Ms. Fowler knew she needed a replacement for Union grievances, and agreed to bring Bensussen on as a contract attorney.

MSA claims the hiring of Stan Benssusen as Chief Counsel was not discriminatory because he "had both extensive legal experience and extensive experience with the Department of Energy/Hanford" but 'extensive' legal experience and 'extensive' experience with DOE was never a requirement for the general counsel and legal manager job description in 2009. By the time MSA hired Bensusen in June 2014, Ms. Fowler had been General Counsel/Corporate

Secretary to the Board of Directors and manager of the legal department for five years. MSA also is untruthful that "decision to hire [Bensussen] to conduct necessary legal work and mentor" are a pretext as Bensussen was already performing work as a contracting attorney for MSA working directly for Ms. Fowler, and Bensussen never engaged in any meaningful mentoring with Ms. Fowler after becoming Chief Counsel.

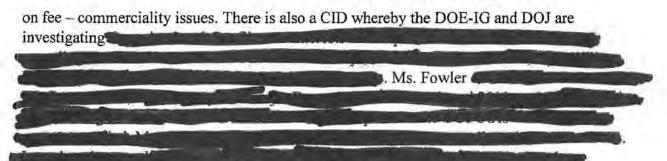
He in fact excluded her from meaningful legal work, excluded her from senior executive staff meetings, gave her assignments through a male paralegal. MSA's hiring of Bensussen to Chief Counsel and legal manager demoted Ms. Fowler significantly. MSA paid Bensussen tens of thousands of dollars more than Ms. Fowler which once again supports MSA's culture of gender bias, outdated arguments for unequal pay, and reinforces MSA's culture of retaliation.

F. No Significant Difference between Chief Counsel and General Counsel Duties and

MSA is again not being factual with regard to Ms. Fowler's demoted position even though she kept the title general counsel her duties were reduced to those of an associate counsel. The job descriptions for Chief Counsel and General Counsel in 2014/15 were essentially the exact same; even the direct reports within the legal organization remained the same. Ms. Fowler's performance over the years included successful mitigation of the DOT Site Hazardous Material Transportation fines in 2009/2010, which permitted MSA to continue its scope of work transporting hazardous materials at the Hanford Site. Otherwise, MSA would have been shut down.

Under Ms. Fowler's organization a plethora of Union grievances were successfully won by MSA. Ms. Fowler advised MSA management on (i) seven involuntary reductions of force lay-offs were successfully accomplished in the first five years of MSA's operations (without any wrongful termination claims); (ii) 2013 Congress initiated 'Sequestration'; (iii) 2013 potential HEWT and Hanford Guards Union strikes that were contemplated and plans were in place for contingencies; (iv) 2012 a very successful insurance claim reimbursement for the HR VP's error & omission that initially cost MSA \$2.755MM, amongst other successful accomplishments during her term as General Counsel, Secretary and Manager of the Legal Department.

Since the beginning of August 2009, MSA sought approval from DOE-RL for its subcontract through a Consent Package for all Hanford IT Scope of Work (SOW). MSA maintained that the SOW was "commercial" and therefore waived from the FAR rules that prohibited *fee on fee* for a Prime Contractor and its *affiliate* subcontractor. MSA had bid the MSC with a Subcontractor, LMSI, to perform the IT SOW. However, a DOE Attorney's position from the formal protest period in 2008/09 is that the IT Hanford Subcontract SOW is not commercial and therefore subjected to the FAR rule prohibiting fee on fee. Armijo became CEO of MSA June 2010, and he personally worked hands on to get the LMSI Consent Package approval from DOE. (Armijo was the manager of LMSI prior to the MSC when LMSI was a subcontract to Fluor Hanford the predecessor to MSA. Armijo knew the LMSI business and subcontract inside and out.) By late 2013/early 2014, DOE-OCC/CO sent demands for auditing LMSI's incurred costs, MSA refused. Today, there is an on-going \$66MM dispute between MSA and DOE because of the fee



Furthermore, to show the disparity of standards of performance, Stan Bensussen has not provided any greater legal counsel than Ms. Fowler especially with regard to the LMSI – DOE dispute on fee on fee. Lockheed Martin/MSA purportedly negotiated a settlement with DOE for \$66MM, but later backed out of the deal. MSA is still negotiating with DOE over this dispute. Neither Stan Bensussen nor the DC law firm he contracted with to handle this fee-on-fee dispute have furthered MSA's position to-date.

G. MSA had knowledge of unequal pay

MSA had full documented knowledge of its OFCCP styled-reports and EEOC Annual Affirmative Action Goal reports revealed to MSA back in 2011/2012 that MSA's gender bias and unequal pay culture toward Ms. Fowler and other senior executive females.

MSA HR/EEOC manager and Staffing & Compensation manager kept detailed records of annual compensation. Every year since 2011 MSA had an outside expert (PeopleFluent) review its OFCCP-styled reports. The reports and expert's review patently show compensation disparities between senior executive women and men.

In the Fall 2015 MSA "made women whole" with regard to their salaries, whether inspired by the OFCCP Audit that was on-going since January 2012, or by Ms. Fowler's initial Demand Letter in September 2015 which Ms. Fowler raised the issue of unequal pay with Bill Johnson is not ascertainable. But various women working at MSA received salary increase in the Fall 2015 as its OFCCP- styled compensation records will indicate.

- H. Retaliation by Armijo, Bensussen and MSA male senior executives
- 1. Salary Review Requests initiating in 2009, then every subsequent year

The MSA Transition commenced May 2009 after sustaining a Contract Award Protest from 2008. Ms. Fowler received her initial job offer in the Summer 2008 before the Protest. Toward the end of July 2009, Ms. Fowler learned that many of the soon to be MSA employees (previously Fluor Hanford or LMSI) were getting a 'bump" in pay prior to start of Operations on August 24, 2009. Ms. Fowler asked Todd Beyer's whether she was getting a bump in pay; after a few weeks it was apparent she would not. Every year following the start of Operations, Ms. Fowler asked for a salary review. In October 2012 Todd Beyers called a meeting with Frank Armijo and Dave Ruscitto unknown to Ms. Fowler; Todd began to accuse her of filing a gender discrimination claim against MSA due to her request for a salary review. Ms. Fowler denied the

accusation, and stated she merely made a request for a salary review. Frank Armijo ended the meeting stating if Ms. Fowler wanted to talk about her salary, she only could do so with Frank.

Ms. Fowler repeated her request for a salary review with Armijo in March/April 2014.

Subsequently, she was demoted (Ms. Fowler's duties were all but reduced to that of an "associate counsel") to report to Stan Bensussen, Chief Counsel, Frank made the statement, "you talked to staff about your salary". Stan Bensussen was the only individual Ms. Fowler had talked to regarding her title and salary goals. Frank only could have been referencing Stan.

2. Ms. Fowler's employee's concern over an unethical – self-dealing Practice by Armijo

Sometime after Armijo became CEO MSA, June 2010, he began a very unethical practice of asking for and receiving reimbursement from MSA for his and his wife's charitable donations, ranging from \$5K to \$8K or even \$9K. This practice continued until January 2015. Through the insistence of another LM Senior Counsel, Ms. Fowler reluctantly provided LM Internal Audit (Leo Mackay, VP Ethics Craig Cash, Ethics, and Neil Cannon, LM Attorney) the about conduct. Need-less-to-say, LM IA found everything to be "Unsubstantiated" as report back to Ms. Fowler in March 2015; it appeared from the outbriefing from Craig and Neil the conclusion was due to 'everyone knowing about it'. Months later Ms. Fowler discussed this issue with Paul Donahue, CEO Centerra, and he indicated he was never contracted by LM IA. Armijo determined that Ms. Fowler had initiated the ethics concern, and repeatedly retaliated against her. Snubbing her at a charity event with two MSA tables executives. On an airplane flight back to Pasco, WA from MSP in first class while sitting side-by-side across the aisle, Armijo never acknowledged Ms. Fowler's presence. Armijo even though he was no longer the CEO MSA continued to call Bensussen regularly throughout this period of time (February 2015 through August 2015). It was also during this time that Bensussen initiated disparaging comments and verbal abuses toward Ms. Fowler for no reason but to retaliate against her for engaging in protected activity with regard to her employee ethics concern against Frank Armjio.

Ms. Fowler's informal Demand Letter to MSA leads to threat from MSA to file criminal charges against Ms. Fowler

Ms. Fowler attempted to resolve this matter informally by providing a Pre-Complaint letter to Ms. In response, Ms. Fowler of engaging in extortion and threatened criminal prosecution. Clearly Ms. Fowler's attempt to submit her claim and offer to resolve it informally is engaging in protected activity. It is absolutely improper for MsA to accuse Ms. Fowler of engaging in criminal activity and threaten criminal prosecution for advancing her unequal pay claim. This is an outrageous act against Ms. Fowler though totally in line with MsA's Executive Team's practice of retaliation. (See Exhibit D) Ms. Fowler wants to be clear that she has had very positive dealings with, and holds great respect for the Board Members at MsA. Ms. Fowler believes whole heartedly that the Board would disavow these types of tactics, as well as unequal pay practices if it understood the ramifications of the executive team's decisions.

4. Ethics Violations for Protected Activity

MSA claims Ms. Fowler is engaging in an ethical violation for mentioning an OFCCP report which proves (knowledge) that MSA has known that its compensation toward women managers compared to male peers is disparately applied. This appears to be yet another attempt to silence Ms. Fowler and stop her from advancing her claim.

Confidentiality Information on OFCCP data – "no female attorney would ever be able to make a claim of Unequal Pay, if threatened of confidentiality violation on information she received in the line of work." However, Ms. Fowler brought up the fact that Stan Bensussen had previously informed her that was pulling a salary of \$230K at CH2M Hill.

Note the disparity of treatment for poor performance/judgement: Bensussen called Ms. Fowler a "man hater" and told her "she should kiss the ground they walk on"; In contrast if Ms. Fowler's performance was considered substandard, then MSA demonstrates a significant disparity of treatment in how it promotes, and increases salaries and bonuses toward its male senior executives.

Todd Beyers, VP HR, organization lack of due diligence, cost MSA \$2.755MM through the HEWT Benefits omission. Ms. Fowler successfully obtained 81% or \$2.25MM from two insurances policies. She is declared a poor performer while Beyers is given a substantial bonus in spite of his organization's huge gaffe.

Mike Wilson, originally VP Site Infrastructure and Logistics, was later switched with Lori Fritz, originally Environmental, Fritz performed an Extent of Conditions review of SIL (SIL), and found extensive requirements violations. She was trashed for "not being a team player" while Mike went on to his new position unscathed. The message was Ms. Fritz findings cost MSA hundreds of thousands of dollars in lost fee.

I. MSA's disparity in total compensation/Ms. Fowler was paid less than all MSA male senior executives, and is lawfully due compensatory and punitive damages

MSA does not follow its Total Compensation policies and procedures and never consistently applied the pay scales with senior executive positions covering the years since 2009. MSA has not consistently applied its policies and procedures for salaries, bonuses and/or advancement. Senior executive women were paid less salaries consistently than their male peers. The years of experience, number of direct reports and overall organization size was never actually part of MSA's determination of male senior executives' salary. Male senior executives were given overall total higher compensation than women at MSA.

MSA fails to recognize that the prior salary earned by a male comparator may itself be the product of sex discrimination or may simply reflect the residual effects of the traditionally enhanced value attached to work performed by men. This is particularly true where MSA matched the salary of highly paid male without regard for whether his experience, skills and talents are any different from the lower paid female employee.

Since my previous calculations in the OFCCP complaint were for pay differential was limited to Stan Bensussen and Steve Cherry, due to MSA's inconsistent application of its Total Compensation policies/pay scale for senior executive, Ms. Fowler's male comparators could include all the male senior executives and seconded senior executive employees of Lockheed Martin.

Disparity of Pay Among Senior Executives Salaries

- PK Brockman, VP Interface Management, initially only a few employees in his organization. Paid ~\$240K.
- Steve Young, VP Portfolio Management had few direct report and less than 30 employees in organization. Paid ~\$240K.
- Lori Fritz, VP Public Works had an organization reporting to her in the hundreds, and her salary was substantially less than Brockman and Young. Paid ~\$200K.

Disparity of Salary after a male and female senior executives "demotion" and a female out-layer

- Scott Boyton, ex-VP, was demoted for having sex with a direct report, but his salary never changed. Paid \$200K. Unlike Robin Madison, ex-VP, who was demoted for no cause, but her salary was cut by \$75K. Originally paid \$240K but after demotion paid \$175K.
- 2. Debbie Kelly (Hovley), Chief of Staff, had no real direct reports, but received substantial bonuses due to her family relationship with Frank Armijo. Kelly is the female outlier due to 'familial' relationships between the Armijos and the Hovleys; Misters Armijo and Hovley stood up for each-other at their respective weddings, families vacationed together at least up until the Hovleys divorced in 2014. Further, under Connecticut v. Teal, 457 U.S. 440, 455 (1982) ("Congress never intended to give an employer license to discriminate against some [members of a protected class] merely because he favorably treats other members of the employees' group.").

Average Male Senior Executive's Salary at \$240K, and Male VP Average Bonuses at 15% approximately (2009-2015)

In summary for all the above arguments Ms. Fowler's complaint for gender bias based on unequal pay and subsequent retaliation is factual. Ms. Fowler respectfully requests that the scope of these claims should be investigated by the EEOC initiating a review of MSA's last seven years of its OFCCP-styled Compensation Data and EEOC Affirmative Action Goals which will support her claim of unlawful pay discrimination.

Ms. Fowler respectfully requests a finding of cause and that the EEOC take this matter to the conciliation phase and that she be made whole for all damages suffered as well as costs and attorney fees as allowed by law, and reverses her right to amend this response.

Respectfully submitted,

Sandra Fowler

EXHIBIT 7

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1
        IN THE SUPERIOR COURT OF THE STATE OF WASHINGTON
 2
                    FOR THE COUNTY OF BENTON
 3
 4
     JULIE M. ATWOOD,
 5
                  Plaintiff,
                                 ) No. 15-2-01914-4
 6
         v.
 7
     MISSION SUPPORT
     ALLIANCE, LLC, STEVE
    YOUNG, an individual,
 8
     and DAVID RUSCITTO, an
 9
     individucal,
                  Defendants.
10
11
12
            VIDEOTAPED DEPOSITION OF TODD BEYERS
13
             Taken at the instance of the Plaintiff
14
15
16
                                February 9, 2017
                                10:07 a.m.
17
18
                                1030 North Center Parkway
19
                                Kennewick, Washington
20
21
                BRIDGES REPORTING & LEGAL VIDEO
22
                  Certified Shorthand Reporters
                     1030 N. Center Parkway
23
                  Kennewick, Washington 99336
                 (509) 735-2400 - (800) 358-2345
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1	BE IT REMEMBERED that the deposition of TODD
2	BEYERS was taken in behalf of the Plaintiff pursuant to
3	the Washington Rules of Civil Procedure before Monna J.
4	Nickeson, Certified Shorthand Reporter for Washington,
5	on Thursday, February 9, 2017, at the offices of
6	Bridges Reporting & Legal Video, 1030 North Center
7	Parkway, Kennewick, Washington, commencing at the hour
8	of 10:07 a.m.
9	
10	APPEARANCES:
11	
12	
13	For the Plaintiff: John Patrick Sheridan, Esq. The Sheridan Law Firm, P.S.
14	705 2nd Avenue, Suite 1200 Seattle, WA 98104-1745
	United States
15	Phone: (206) 381-5949 Email:
16	Jack@sheridanlawfirm.com For the Denise L. Ashbaugh
17	Defendants: Yarmuth Wilsdon PLLC 1420 5th Avenue, Suite 1400
18	Seattle, WA 98101-3336
19	United States Phone: (206) 516-3897
20	Fax: (206) 516-3888 Email:
21	Dashbaugh@yarmuth.com
22	Also Present: Julie Atwood
	Patti Jo Michael, Legal Videographer
23	
24	
25	
	',

1	I N D E X:		
2			
3	Atwood v. Mission Support Alliance, et a	al.	
4	Case No. 15-2-01914-4		
5	February 9, 2017		
6			
7	TESTIMONY		
8			
9	TODD BEYERS	PAGE	
10	DIRECT EXAMINATION BY MR. SHERIDAN:	5	
11			
12	EXHIBITS		
13			
14	NUMBER DESCRIPTION	PAGE	
15			
16	Exhibit 1 Letter of discharge	7	
17	Exhibit 2 Mr. Young's sworn answer	27	
18	Exhibit 3 Investigative report	32	
19			
20	PRODUCTION REQUESTS	PAGE	
21	1. Attachments on Page 13 that are identified	32	
22	that have not been produced 2. Second investigative report regarding this	33	
23	witness		
24			
25			
			3

THE WITNESS: I don't know. 1 2 MS. ASHBAUGH: Let me get my objection out 3 first, okay? Let's have this marked. MR. SHERIDAN: 4 5 (WHEREUPON, Beyers Deposition 6 Exhibit 3: Investigative report was 7 marked for identification.) BY MR. SHERIDAN: 8 9 Ο. And this is an investigative report -- we've marked this as Exhibit 2, right? 3. This is an 10 11 investigative report dated July 8th, 2013, is it not? 12 Yes, it is. Α. 13 And you've seen this before, right? 0. Yes, I have. 14 Α. 15 All right. Because this is, basically, a Ο. report that was done by an outside investigator --16 17 Α. Yes. 18 -- regarding allegations that you engaged in retaliatory conduct, right? 19 20 Α. Yes. 21 Ο. All right. 22 MR. SHERIDAN: And Counsel, I note that even 23 though you produced this last week, there's a bunch of attachments on Page 13 that are identified that have 24 25 not been produced. We would like those produced,

32

1 please. 2 MS. ASHBAUGH: Take it under advisement, Jack. 3 MR. SHERIDAN: And also, there's a second 4 5 investigative report regarding this witness that also has been ordered by the Court produced and has not been 6 produced. So we'd like -- it's actually impeding my 7 ability to examine this witness. 8 BY MR. SHERIDAN: So what did you -- what did you understand 10 0. 11 you had done wrong as outlined in this investigative 12 report? 13 Well, subsequent to another investigation, Ms. DeVere claimed that I was retaliating against her. 14 15 Okay. And did you get interviewed in that Q. 16 regard? 17 Α. Yes, I did. 18 Did -- and who interviewed you? 0. 19 A gal named Brenda Curtis. Α. Yeah. And she' a lawyer, is she? 20 Ο. No, she's not. 21 Α. 22 All right. She's not. And she was the Ο. 23 outside investigator hired to do this investigation; is 24 that right? 25 Yes, I believe so. Α. 33 A. Jack, I don't know.

Q. You just don't know?

MR. SHERIDAN: All right. So we're going to stop the deposition here. We're going get judicial supervision and we're going to have the transcript expedited for today.

So it's our position that there is no privilege in a business decision just because a lawyer's in the room; and, number two, the investigative report is just one item that still has not been produced, which we consider to be in contempt. So we're filing tomorrow and we'll be in court the following Friday.

MS. ASHBAUGH: We will state, for the record, that the meeting that was at issue involved a lawyer for the discussion of a legal discussion. There is no shielding of facts underlying that issue because the decision-makers and the facts that are being sought can be sought by others or other parties from MSA that could be deposed.

And we object on the basis of any continuance of this deposition, as Mr. Beyers has cleared his schedule for the entire day, as requested by counsel, and we are stopping not even an hour into it. Thank you.

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THE VIDEOGRAPHER: This concludes the
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      deposition of Todd Beyers consisting of one tape.
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                 The time is approximately 10:56 a.m. We are
 3
 4
      off the record.
                 (The deposition of TODD BEYERS was adjourned
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      at 10:57 a.m.)
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1	STATE OF WASHINGTON)
2) ss. COUNTY OF BENTON)
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5	I, Monna J. Nickeson, do hereby
6	certify that at the time and place heretofore mentioned
7	in the caption of the foregoing matter, I was a
8	Certified Shorthand Reporter for Washington; that at
9	said time and place I reported in stenotype all
10	testimony adduced and proceedings had in the foregoing
11	matter; that thereafter my notes were reduced to
12	typewriting and that the foregoing transcript
13	consisting of 51 typewritten pages is a true and
14	correct transcript of all such testimony adduced and
15	proceedings had and of the whole thereof.
16	I further certify that I am herewith
17	securely sealing the said original deposition
18	transcript and promptly delivering the same to John
19	Sheridan.
20	Witness my hand at Richland, Washington,
21	on this 9th day of February, 2017.
22	
23	
24	Monna J. Nickeson CCR NO. 3322
25	Certified Court Reporter
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